

**Association of Directors of Social Services
Regional Programme 2018/19**

Summary of decisions/action required by DASSs and key points of information for meeting of South East ADASS on 20th July 2018

An updated Regional Programme follows this summary

Decision/action required:

1) DASSs to confirm priorities for the Regional Programme for 2018/19 :

- *deliver further high levels of savings in adult social care*
- *develop the adult social care workforce*
- *strengthen strategic approaches to commissioning and market development at regional and council levels*
- *strengthen social care in managing transfers of care*
- *support councils to fulfil their role in the Transforming Care programme for people with learning disabilities*
- *extend the current Peer Review programme*
- *continue support to regional networks for shared learning*
- *facilitate implementation of national policy including on health and care integration*

2) Commissioning and Market Development Network workplan 2018/19 (attached) – for comment and approval (Gill Vicker)

3) Informatics Network – after consultation, Informatics and Performance Networks want to remain as separate groups, can DASSs confirm

4) Updated list of regional networks with membership attached – DASSs to advise any changes

5) Mentoring volunteers required

For information:

6) WF Group – brief report from joint meeting with Skills for Care on 16th May (Rob Persey)

7) Website update report (attached) - on-going review within the WF Group by Kent colleagues to improve use and access to shared resources

8) SWs in MH Trusts – met 19th June. Report to branch September 2018

9) AMHPs meeting – want to meet three times a year as a regional network

10) Mark Stainton – new chair of Finance and Resources Network

Association of Directors of Adult Social Services Regional Programme 2018/19

1.0 Introduction

All councils within South East ADASS work co-operatively within a Regional Programme to help lead improvement in adult social care services according to an updated Memorandum of Understanding. The Regional Programme focuses on what councils can do better together and with partners. The Regional Programme is delivered through an established structure of networks and groups and its purpose is to:

- support shared learning by
 - communicating best practice
 - providing peer support
 - enabling council leads to discuss challenging issues
- accelerate implementation of new legislation and effective practice
- enable benchmarking
- offer a critical friend role

The Regional Programme is discussed with DASSs at every branch meeting, informed by a detailed update on the work of each network or group in line with regional priorities. DASSs provided a strategic steer for further development of the Regional Programme in the year ahead at their branch meeting in March 2018.

2.0 Regional Priorities

DASSs show considerable commitment and support to the Regional Programme. Regional networks and groups meet regularly and share learning; all have a DASS or AD as chair and an agreed workplan. The branch recognises that the level of participation by South East councils has increased across regional networks and groups.

Each year DASSs formulate the priorities for the Regional Programme which is shaped and developed to reflect that strategic direction. This is an on-going process informed by discussion at each bi-monthly branch meeting. Key priorities for the last two years are maintained and are to:

- deliver further high levels of savings in adult social care
- develop the adult social care workforce
- strengthen strategic approaches to commissioning and market development at regional and council levels
- strengthen social care in managing transfers of care
- support councils to fulfil their role in the Transforming Care programme for people with learning disabilities
- extend the current Peer Review programme
- continue support to regional networks for shared learning
- facilitate implementation of national policy including on health and care integration

3.0 Funding for the Regional Programme

DH has entered into an agreement with the Local Government Association (LGA) and ADASS to continue its funding for sector-led improvement with other system partners through the Care and Health Improvement Programme. This grant funding makes an important contribution to assist councils within each ADASS region to work co-operatively. In the South East, councils contribute an additional £39K to this regional fund (the ratio is 2:1 county councils to unitary authorities). This funding provides some further support to the very considerable resource provided by DASSs and their colleagues working together on sector-led improvement within the region and enabling links to national programmes.

Regional Programme 2018/19

Regional priority	Network/Group	Purpose and issues	Activity	Timeline	Leads
1. To share and spread effective practice on use of resources	ADASS South East branch and Finance Network	<p>To share practice and innovations to deliver further high levels of savings and achieve effective use of resources in adult social care</p> <p>To include focus on demand management</p> <p>Respond to the forthcoming Green Paper on social care funding</p>	<ul style="list-style-type: none"> - ASC Financial and Performance Benchmarking Tool (comparative data set) completed and circulated to DASSs and Finance Leads - further discussion about next steps by DASSs - ADASS Budget Survey - SE Finance Leads have commented on proposals - Councils to respond to the ADASS Budget Survey and agree that information can be shared as part of the Financial and Performance Benchmarking Tool 	<ul style="list-style-type: none"> •circulated February 2018 •16.3.2018 – branch discussion •May 2018 	<p>Keith Hinkley/ Alison Blight/Jane Simmons</p> <p>Wil House (Surrey)/Finance Leads</p> <p>Finance Leads</p>
2. Regional Plan to develop the adult social care workforce	Workforce (WF) Group	<p>Refreshed Regional Plan to develop adult social care WF to branch meeting March 2018. Includes funding for implementation of Regional Plan to:</p> <ul style="list-style-type: none"> - support councils with retention strategies - spread effective practice - support next phase of VBA 	<ul style="list-style-type: none"> - regular reporting to branch including MoC for professional ASC WF - refreshed Regional Plan for 2018/19 to branch - joint meeting with Skills for Care for implementation of Regional Plan 2018/19 	<ul style="list-style-type: none"> •on-going •8.5.2017 – branch approved MoC •16.3.2018 – branch approved •16.5.2018 – joint meeting with Sfc 	<p>Rob Persey/Sonya Sellar (Surrey)Alison Blight</p>
3. To strengthen strategic approaches to commissioning and market development	<p>Commissioning and Market Development (C+MD) Network</p> <p>Learning Disabilities (LD) Network</p>	<p>To strengthen strategic approaches at regional and council level as an important area of risk for the region:</p> <ul style="list-style-type: none"> - updated workplan to branch July 2018 - monitoring and co-ordination of provider failure risk through Network <p>Transforming Care Programme (TCP) included in the regional LD Network. Alan Sinclair co-chairs Regional TCP Board with NHSE. Ann Nursey, regional LGA Senior Adviser for TC – linked to LD Network</p> <p>Analysis of the market for accommodation-based LD services funded by region and reported to branch 7.7.2017. Consideration of regional and sub-regional approaches to LD commissioning. T+F Group formed</p>	<ul style="list-style-type: none"> - regular reporting to branch - MoC on cross border commissioning agreed - on-going monitoring of provider risk - regular reporting to branch - LGA/ADASS TC workshop on NHSE financial transfer agreement held on 4.12.2017 - on-going discussion in LD Network, T+F Group agreed - link to C+MD Network for possible regional approach 	<ul style="list-style-type: none"> •on-going •7.7.2017 – MoC approved, appendix to branch MoU •20.7.2018 - 2018/19 workplan to branch •on-going •19.1.2017 – report to branch •7.7.2017 – branch •24.4.2018 – LD/C+MD Networks' discussion 	<p>Gill Vickers/Benedict Leigh/Simon Nightingale/Alison Blight</p> <p>Alan Sinclair/Alison Blight</p> <p>Alan Sinclair/Gill Vickers/Alison Blight</p>

Regional priority	Network/Group	Purpose and issues	Outputs	Timeline	Leads
4. To extend current Peer Review programme	ADASS South East branch and Safeguarding Network	Cyclical Peer Review programme for 2018/19 - themes to continue to inform work of regional Safeguarding Network Peer Review to be adapted to help councils prepare for likely CQC Local System Reviews	- in 2018 safeguarding review follow up visits completed in Hampshire. Date booked for Medway, visit to Bucks on hold - Peer Review completed in East Sussex. Reviews tbc for Kent, Reading and Wokingham - names of other councils requiring a review to Jane - discussion paper to branch July 2018	• on-going • 20.7.2018	Keith Hinkley/ Jane Simmons All Keith Hinkley/Jane Simmons
5. To continue DASS 2 DASS peer support/challenge	ADASS South East branch	DASS-2-DASS peer support/challenge arrangements provide the opportunity for DASSs and their leadership teams to reflect on what is working and share ideas for improvement and challenge each other within a confidential environment. Risk Awareness Tool used to inform discussions	- proposed arrangements agreed by branch - common issues to be shared across the region to inform Regional Programme 2018/19	• 17.11.2017 – branch agreed	Keith Hinkley/ Jane Simmons
6. To support regional networks for shared learning:	6.1 Finance and Resources Group	To continue to support shared learning in relation to finance. Continuation of ASC Financial and Performance Benchmarking Tool (comparative data set) linking with Performance Network	- see Regional Priority 1 above - to share and spread effective practice on use of resources	• on-going	Mark Stainton (E East Sussex)/Jane Simmons Wil House (Surrey)/Finance Leads/Jane Simmons/Alison Blight

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6. To support regional networks for shared learning:	6.2 Performance Network	<p>To continue support to regional activity on benchmarking and performance review through the Performance Network and Data Sharing Group (DSG)</p> <p>To provide resources for collation of regional data for DASSs</p> <p>Development of ASC Financial and Performance Benchmarking Tool (comparative data set) linking with Finance and Resources Network</p>	<p>reports to branch</p> <p>quarter 4 focus on collection of 2017/18 data as per national collection requirement</p> <p>2018/19 Network workplan to be agreed by Chair and Regional Leads</p> <p>DSG held 16 February, topics covered included Q3 in-year reporting and changes to weekly DToC reporting via LGA platform – see 8 below Managing Transfers of Care</p> <p>ASC Financial and Performance Benchmarking Tool (comparative data set)</p>	<ul style="list-style-type: none"> on-going 20.7.2018 – workplan to branch see Regional Priority 1 above - to share and spread effective practice on use of resources 	<p>Paul Archer (Hants)Steph Smith(Kent)/Gary Strudwick(Surrey)/Raj Chauhan/Jane Simmons</p> <p>Gary Strudwick (Surrey)/Raj Chauhan</p>
	6.3 Informatics Network	<p>Re-establish as a sub-group of the Performance Network. Co-chair attends and reports to Performance Network. Also links to the national ADASS Informatics Network</p> <p>DASSs flag importance of this area of work and want regular reports to branch. Network to focus on:</p> <ul style="list-style-type: none"> - information governance - integrated care records, - client access, - use of portals 	<p>reports to branch</p> <p>branch agreed that the Performance and Informatics Networks should be merged following further discussion with the Performance Network and Informatics Leads there is a request to DASSs that this decision is revised</p>	<ul style="list-style-type: none"> on-going 20.7.2018 - to branch 	Jane Simmons
	6.4 Carers' Network	<p>To continue to support shared learning across the South East region in relation to carers</p> <p>To liaise with NHSE regarding how SE ADASS, SW ADASS and NHSE South can work together on carers' issues</p>	<p>response to new national Carers' Strategy due Autumn 2018</p> <p>continued focus on social care/health integration and whole family agendas</p>	<ul style="list-style-type: none"> date tbc on-going 	Carole Binns (Southampton)/Tamsin Peart(East Sussex)/Jane Simmons

Regional priority	Network/Group	Purpose and issues	Outputs	Timeline	Leads
6. To support regional networks for shared learning:	6.5 Safeguarding	To continue to support shared learning across the South East region in relation to safeguarding, including Safeguarding Adults Boards	<ul style="list-style-type: none"> - workplan for 2018/19 agreed by branch - date to meet with the SAB Board Managers to agree a way of working together - development of core questions for Safeguarding files audits - unsafe discharge – draft discussion paper - Modern Slavery - draft paper for branch - SAR; SCR and DHR - Joint Working - SAR Authors proposal 	<ul style="list-style-type: none"> •workplan 2018/19 agreed by branch 16.3.2018 •tbc •September 2018 •September 2018 •ASAP •September 2018 •September 2018 	<p>Seona Douglas(Reading)/ /Jane Simmons</p> <p>Jo Purser (Reading)/JS</p> <p>Clement Guerin (Surrey)/JS Seona Douglas/Melanie Pearce (Oxfordshire) Julie Puddephatt (Bucks)/JS Jane Simmons</p>
	6.6 Mental Capacity Act/Deprivation of Liberty Safeguarding (DOLS) Group	<p>DOLS Chair now part of Safeguarding Network to provide regular updates to the Safeguarding Network and a conduit between the two groups</p> <p>Shares and develops best practice</p> <p>Improves benchmarking</p>	<ul style="list-style-type: none"> - workplan agreed - BIA performance monitoring - streamlining process - data and benchmarking 	<ul style="list-style-type: none"> • 16.3.2018 - agreed by branch •draft template to be developed once LPS published •July 2018 •November 2018 	<p>Sarah Pady (Bucks)/ Rachael Roberts (Portsmouth)- link to Safeguarding Network/Jane Simmons Form 3B - Philip Blurton (East Sussex) Desk top reviews - Philip Blurton/ Liam Doherty (B&H)</p>
	6.7 Continuing Healthcare (CHC)	<p>To:</p> <ul style="list-style-type: none"> - improve benchmarking and consistency - enable greater problem solving - share, develop and communicate best practice - work effectively with partners 	<ul style="list-style-type: none"> - workplan discussed at meeting in Sept 2017 - incorporates the Law Commission recommendations - NHSE Lead for CHC - Revision of the National Framework: changes and impact discussion - medication questionnaire - LA and CCG disputes - proposal 	<ul style="list-style-type: none"> •on-going •May 2018 •May 2018 	<p>Kate Smith (Hants)/ Anthony Mort (Kent)/Paul Morgan (Surrey)/Jane Simmons</p> <p>Kate Smith (Hants)</p> <p>Paul Morgan (Surrey)</p>

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6. To support regional networks for shared learning:	6.8 Principal Social Workers (PSW) Network	To support shared learning across the SE for PSWs	<ul style="list-style-type: none"> - workplan agreed at PSW meeting in January 2018 - Fitness to Practice - HCPC to attend national PSW meeting - Workforce: <ul style="list-style-type: none"> ▪ Rewarding our workforce - financial payments ▪ Think Ahead - Richard ▪ Teaching Partnerships - Richard/Jane - MSP - Direct feedback 	<ul style="list-style-type: none"> • on-going • May 2018 • May 2018 • September 2018 • September 2018 • September 2018 	<p>Jane Goldingham(East Sussex)/Jane Simmons Andy Butler (Surrey)</p> <p>Richard Cattell (B&H) Jane Goldingham (ESx) Melanie Pearce (Oxon)</p> <p>Dan Peate (Optalis RBWM/Wokingham)</p>
	6.9 Mental Health	<p>To support shared learning across the South East region in relation to mental health issues</p> <p>AMHP workforce issues - national AMHP chair attended February meeting to discuss recent AMHP workforce review and SE links to the national AMHP group. Proposal that the SE could consider setting up an AMHP group.</p> <p>Social Work in NHS MHTs - MH Network invited PSW group and SW leads in MHTs to a joint meeting to explore issues and potential solutions. Social Work for Better Mental Health leads (BASW and LGA) and reps from pilot sites also invited</p> <p>Review - continuation of MH network/workplan</p>	<ul style="list-style-type: none"> - Meeting set up with AMHPs - See note from meeting - Focus of next MH Network 	<ul style="list-style-type: none"> • on-going • 5.7.2018 • 19.6.2018 at Church House, Westminster • September 2018 	<p>Graham Allen/Jason Brandon (Hants)/Jane Simmons</p>
	6.9.1 Other regional networks and groups. This includes:	<p>To continue to support shared learning across the South East region</p> <ul style="list-style-type: none"> • SE prison care leads participate in the national ADASS Care and Justice Network – no regional network needed. Operates as a virtual network as required • SE comms leads operate as a virtual network with occasional in-person meetings as required • two Lawyers in Local Government Groups - London and the South East LLG and Southern LLG 		<ul style="list-style-type: none"> • on-going • on-going • on-going 	<p>Alison Blight</p> <p>Michelle Crowley(West Sussex)/Alison Blight</p> <p>SandraO'Brien(B+H)/JenniferWatts(Hants)/Alison Blight</p>

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7. To facilitate implementation of national policy: BCF and Health and Care Integration	ADASS South East branch	Joint SE/SW approach to BCF assurance process	<ul style="list-style-type: none"> - standing agenda item for bi-monthly branch meetings - assurance process now complete - twice monthly calls with BCMs still in place - report detailing feedback from the process discussed at the SE and SW branch meetings 	<ul style="list-style-type: none"> • on-going • awaiting new guidance 	Keith Hinkley/Dave Sargeant/Jane Simmons
8. To strengthen social care in Managing Transfers of Care	ADASS South East branch	<p>On-going work to:</p> <ul style="list-style-type: none"> • develop a stronger voice for South East DASSs in national and regional dialogue on managing transfers of care • continue to set out the strength and clarity of the social care response • support council resilience in their efforts to improve outcomes for people in need of hospital care 	<p>Further work building on the DToC report to the branch on 27/1/2017:</p> <ul style="list-style-type: none"> - SE offer to complement national support on DToC includes regional DToC Network – three times/year - SE now participating in national DToC data and intelligence collection on LGA platform. Reporting discussions by Performance Network with LGA - DToC Counting Workshop held and further session offered in 2018 by LGA/CHIP - to understand and interpret national guidance on counting and reporting of DToCs - Regional Chair and CHIA to NHSE South Delayed Discharge Improvement Group performance challenges and any support offer to be discussed with relevant DASS within Regional Programme - LGA-led High Impact Change workshop scheduled alongside Network meeting 	<ul style="list-style-type: none"> • approved by branch 15.9.2017 • since Feb 2018 • Performance Network 23.3.2018 • held on 30.10.2017 • 2018 date tbc • from late 2017 and on-going • 26.9.2018 – Broadway House 	<p>Keith Hinkley /Anne Tidmarsh (Kent)/CHIA/Alison Blight</p> <p>Anne Tidmarsh/Alison Blight</p> <p>Steph Smith(Kent)/Gary Strudwick(Surrey)/Raj Chauhan/Alison Blight</p> <p>Anne Tidmarsh/ Alison Blight</p> <p>Keith Hinkley/CHIA</p> <p>Anne Tidmarsh/Alison Blight</p>

Regional priority	Network/Group	Purpose and issues	Outputs	Timeline	Leads
9. To support councils to fulfil their role in the Transforming Care programme	ADASS South East branch and regional LD Network	See under Regional Priority 3 above - LD Network			Keith Hinkley/CHIA/ Alan Sinclair/Alison Blight/Jane Simmons
10. Support shared learning – regional representation on ADASS national groups	ADASS South East branch	South East representation on ADASS national groups needs to be agreed by individual councils. Feedback necessary to regional networks and groups including the branch	participation and feedback arrangements to be confirmed to Regional Leads	• on-going	Jane Simmons/Alison Blight/Raj Chauhan
11. SE ADASS website review	South East ADASS and WF Group	Website launched early 2017 Website holds agendas and papers for all regional Networks WF Group pages hold wide range of case studies, resources to share effective local practice Review to improve effectiveness of website and improve use	Kent colleagues conducting comprehensive website review with Regional Leads review sits within workplan for the WF Group – to improve usage and access to shared materials	• 20.7.2018 – report to branch	Gina Walton and Sian Delaway (Kent)/Jane Simmons/Alison Blight

Alison Blight and Jane Simmons
Regional Leads
ADASS South East
20th July 2018

Regional Programme 2018/19