

**Association of Directors of Social Services
Regional Programme 2019/20**

**Summary of decisions/action required by DASSs and key points of information for meeting of South East ADASS on Friday 8th November 2019
An updated Regional Programme follows this summary**

Decision/action required:

- 1) EU Exit proposal – DASSs to confirm and sign agreement for allocation and use of funding to the South East region from DHSC to ADASS (attached)
- 2) DASSs to consider proposal (attached) to commission the Housing LIN to:
 - systematically analyse progress for each South East council against an agreed set of questions and criteria
 - prepare a report which includes recommendations for:
 - improving planning and delivery of housing/supported accommodation
 - a regional workstream tailored to the South East which is sufficiently flexible to take account of councils' differing requirements
 - collate, present and share the findings at a regional workshop in March 2020
- 3) DASSs to confirm how to take forward conclusions from the regional DTtoC Network – T+F Group report on increasing joint delays (attached)

For information:

- 4) Bespoke regional project within the LD Network to support operational staff and commissioners with the move towards commissioning by outcomes for people with learning disabilities. Project funded by the LGA/CHIP programme (attached)
- 5) Workforce Group face to face meeting Tuesday 3rd December – all councils invited to send a lead. Names to Alison
- 6) Home care commissioning – regional workshop on Wednesday 11th December. Three places per council include provider reps. Names to Alison
- 7) LPS workshop scheduled for 11th October (attached note of the meeting)
- 8) Workshop 22nd October: Social Work for Better Mental Health – Thematic Review of the Social Work role in Mental Health (attached note of meeting)
- 9) BCF - the region and NHSE are planning a workshop for BCF leads which will include the opportunity to hear feedback from the evaluation team (BCMs/Finance/ADASS) and some systems. Date to be confirmed

Association of Directors of Adult Social Services Regional Programme 2019/20

1.0 Introduction

All councils within South East ADASS work co-operatively within a Regional Programme to help lead improvement in adult social care services according to an updated Memorandum of Understanding. The Regional Programme focuses on what councils can do better together and with partners. The Regional Programme is delivered through an established structure of networks and groups and its purpose is to:

- support shared learning by
 - communicating best practice
 - providing peer support
 - enabling council leads to discuss challenging issues
- accelerate implementation of new legislation and effective practice
- enable benchmarking
- offer a critical friend role

The Regional Programme is discussed with DASSs at every branch meeting, informed by a detailed update on the work of each network or group in line with regional priorities.

2.0 Regional Priorities

DASSs show considerable commitment and support to the Regional Programme. Regional networks and groups meet regularly and share learning; all have a DASS or AD as chair and an agreed workplan. The branch recognises that the level of participation by South East councils has increased across regional networks and groups.

At their meeting in January 2019 DASSs agreed a shift in emphasis in the priorities for the Regional Programme to support their efforts to manage increasing demand differently with severe financial pressure. There will be a greater concentration on supporting leadership to help DASSs shape discussion with elected members and develop plans within their own councils to meet the challenge. DASSs agreed that these discussions would be prioritised at branch meetings and in regional networks supported by a lead DASS or AD. In addition, key priorities for the last two years are maintained and are to:

- deliver further high levels of savings in adult social care
- develop the adult social care workforce
- strengthen strategic approaches to commissioning and market development at regional and council levels
- strengthen social care in managing transfers of care
- support councils to fulfil their role in the Transforming Care programme for people with learning disabilities
- extend the current Peer Review programme
- continue support to regional networks for shared learning
- facilitate implementation of national policy including on health and care integration

3.0 Funding for the Regional Programme

DH has entered into an agreement with the Local Government Association (LGA) and ADASS to continue its funding for sector-led improvement with other system partners through the Care and Health Improvement Programme. This grant funding makes an important contribution to assist councils within each ADASS region to work co-operatively. In the South East, this funding provides some further support to the very considerable resource provided by DASSs and their colleagues working together on sector-led improvement within the region and enabling links to national programmes.

Regional Programme 2019/20

Regional priority	Network/Group	Purpose and issues	Activity	Timeline	Leads
1. To share and spread effective practice on use of resources	ADASS South East branch, regional Finance/ Resources and Performance Networks	To share practice and innovations to deliver further high levels of savings and achieve effective use of resources in adult social care To include focus on demand management Respond to the forthcoming Green Paper on social care funding	- DASSs approved regional funds to Surrey CC to develop and host collation with presentation of data for region - dataset finalised - prototype dashboard early January 2020 to go live in the next financial year	• prototype to branch 31.1.2020	Mark Stainton(East Sussex)/Keith Hinkley/Wil House (Surrey)/Paul Archer (Hants) Jane Simmons /Alison Blight/Raj Chauhan
2. Regional Plan to develop the adult social care workforce	Workforce (WF) Group	Refreshed Regional Plan to develop adult social care WF to branch meeting July 2029. Priorities are: - support councils with retention strategies - embed VBA - understand and promote career pathways - continued support to the regional MoC	- regular reporting to branch including MoC for professional ASC WF - face to face meeting 3.12.2019 to co-ordinate implementation of Regional Plan	• on-going • 8.5.2017 – branch approved MoC • 21.7.2019 – branch approved priorities for Regional Plan	Matt Pope (Wokingham)/Hilary Hall (RBWM)/Sonya Sellar (Surrey)/Alison Blight
3. To strengthen strategic approaches to commissioning and market development	Commissioning and Market Development (C+MD) Network Learning Disabilities (LD) Network	To strengthen strategic approaches at regional and council level as an important area of risk for the region: - updated workplan to branch September 2018 - MoCs for cross border commissioning and sharing intelligence on provider failure EU Exit and contingency planning Joint C+MD and LD Networks regional workshop on ASC and Housing Transforming Care Programme (TCP) included in the regional LD Network. Alan Sinclair co-chairs Regional TCP Board with NHSE Joint LD Network commissioning project funded by LGA/CHIP – to support shift from commissioning by hours to outcomes	- regular reporting to branch - MoCs agreed and part of on-going workplan for 2019/20 - SE linked into ADASS for two way information flow and regular reporting - workshop 6 th September - regular reporting to branch 2019/20 workplan - fieldwork Oct 2019 – March 2020	• on-going • 7.7.2017 and 25.1.2019 – MoCs approved • 17.5.2019 – 2019/20 workplan approved • from April 2019 • 13.7.2019 report to branch • on-going • 25.3.2020 – report to Network	Rob Persey/Benedict Leigh(Oxon)/Alison Blight Keith Hinkley/Alison Blight Alan Sinclair/Alison Blight Alan Sinclair/Sarah Mitchell/Alison Blight

Regional priority	Network/Group	Purpose and issues	Outputs	Timeline	Leads
4. To extend current Peer Review programme	ADASS South East branch and Safeguarding Network	Cyclical Peer Review programme for 2019/20 has been incorporated into wider Health and Social Care Collaborative offer. Themes to continue to inform work of regional Safeguarding Network and preparation CQC Local System Reviews	- part of the wider SLI offer	• on-going	Keith Hinkley/Sarah Mitchell/Jane Simmons/Alison Blight Seona Douglas (Reading) for safeguarding
5. To continue DASS 2 DASS peer support/challenge	ADASS South East branch	DASS-2-DASS peer support/challenge arrangements provide the opportunity for DASSs and their leadership teams to reflect on what is working, to share ideas for improvement and challenge each other within a confidential environment.	- see above		
6. To support regional networks for shared learning:	6.1 Finance and Resources Group	To continue to support shared learning in relation to finance. Adaptation of ASC Financial and Performance Benchmarking Tool (comparative data set) linking with Performance Network for a regional dataset	- see Regional Priority 1 above - to share and spread effective practice on use of resources	• on-going	Mark Stainton (E East Sussex)/Jane Simmons Wil House (Surrey)/Kathy Wilcox (Oxon)Finance Leads/Jane Simmons/Alison Blight

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6. To support regional networks for shared learning:	6.2 Performance Network	<p>To continue support to regional activity on benchmarking and performance review through the Performance Network and Data Sharing Group (DSG)</p> <p>To provide resources for collation of regional data for DASSs</p>	<p>regular reporting to branch</p> <p>2018/19 Network workplan to branch</p> <p>January Network agreed themed quarterly meetings:</p> <ul style="list-style-type: none"> - demand management - commissioning/market management - learning forum – reablement - local practices / learning <p>For further 2019 meetings:</p> <ul style="list-style-type: none"> - transition, reviews and performance and telecare - linking with regional and national policies <p>ASCOF and Finance and Activity data released – analysis to Network. Awaiting release of Safeguarding Adult Return data</p> <p>link with Finance Network for T+F Group - to develop a regional dataset</p>	<ul style="list-style-type: none"> • on-going • 4.1.2019 • see Regional Priority 1 above - to share and spread effective practice on use of resources 	<p>Paul Archer (Hants) /Gary Strudwick (Surrey)/Raj Chauhan/Jane Simmons</p> <p>Gary Strudwick (Surrey)/Kevin Andrews(Hants)/ Hayleigh Carter (Bucks)/Mike Bell (B+H)/Raj Chauhan</p>
	6.3 Informatics Network	<p>Re-establish as a sub-group of the Performance Network. Co-chair attends and reports to Performance Network. Also links to the national ADASS Informatics Network</p> <p>DASSs flag importance of this area of work and want regular reports to branch. Network to focus on:</p> <ul style="list-style-type: none"> - information governance - integrated care records, - client access, - use of portals 	<p>reports to branch</p> <p>discussion about possible merger of Performance and Informatics Networks – DASS decision to support leads' view that networks should be separate with reporting lines in place</p>	<ul style="list-style-type: none"> • on-going 	<p>Raj Chauhan/Jane Simmons</p>

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6. To support regional networks for shared learning:	6.4 Carers' Network	To continue to support shared learning across the South East region in relation to carers To liaise with NHSE regarding how SE ADASS, SW ADASS and NHSE South can work together on carers' issues	- active regional network with continued focus on carers, personalisation and the health/social care interface - national funding to all regions to support the Carers' Action Plan - 9 May workshop and 25 November follow up to share new developments and develop resource materials - carers' self-assessment tool developed and being shared in councils. Key themes to regional network meeting in February and a national workshop in March 2020	<ul style="list-style-type: none"> • on-going • 25.1.2019 – branch approved proposal 	<p>Angela Dryer (Portsmouth)/ Jane Simmons</p> <p>John Bangs (Surrey)/Clare Rachwal (Portsmouth)</p>
	6.5 Safeguarding	To continue to support shared learning across the South East region in relation to safeguarding, including Safeguarding Adults Boards	<ul style="list-style-type: none"> - workplan 2019/20 developed for further discussion - date to meet with the SAB Board Managers to agree a way of working together - Forced Marriage event led by the Forced Marriage Unit scheduled for January - S42 workshop scheduled for 19th February 2020 TBC 	<ul style="list-style-type: none"> • 13.12.2019 	Seona Douglas(Reading)/ Chris McKenzie (Medway) /Jane Simmons
	6.6 Mental Capacity Act/Deprivation of Liberty Safeguarding (DoLS) Group	DoLS Chair now part of Safeguarding Network and provides regular updates to the Safeguarding Network and acts as a conduit between the two groups Shares and develops best practice Improves benchmarking To consider workplan in light of publication of LPS and Code of Practice	<ul style="list-style-type: none"> - workplan agreed - workshop on 11th October – see note of meeting 	<ul style="list-style-type: none"> • draft template to be developed once LPS published • 11.10.2019 	Sarah Pady (Bucks)/ Rachael Roberts (Portsmouth)- link to Safeguarding Network/Jane Simmons

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6. To support regional networks for shared learning:	6.7 Continuing Healthcare (CHC)	To: - improve benchmarking and consistency - enable greater problem solving - share, develop and communicate best practice - work effectively with partners	- workplan and National Framework – revisions, implementation and communication - all discussed and agreed at Sept meeting. To be reviewed at next meeting - CHC presentation to branch	• on-going • 8.11.2019	Kate Smith (Hants)/Paul Morgan (Surrey)/Jane Simmons
	6.8 Principal Social Workers (PSW) Network	To support shared learning across the SE for PSWs	- workplan reviewed - links to other networks made	• on-going	Melanie Pearce (Oxon)/Jane Simmons
	6.9 Mental Health and AMHPs	To support shared learning across the South East region in relation to mental health issues Social Work for Better Mental Health. Health – this will inform the future workplan of the network AMHP group now established and a draft workplan is being developed	- reports to branch - self assessments completed across SE and being shared with DASSs - final thematic report and workplan will be discussed at workshop on 22.10.2019 - as above - to pilot quality framework for AMHPs on behalf of DHSC	• on-going • on-going • 13.9.2019 final report to branch • final thematic review -mid November	Graham Allen/Jason Brandon (Hants)/Jane Simmons Cassie Cairns (Surrey)/Bev Hull (Hampshire)/Jane Simmons
6. To support regional networks for shared learning:	6.9.1 Other regional networks and groups. This includes: • Prisons • Comms • Legal	To continue to support shared learning across the South East region • SE prison care leads participate in the national ADASS Care and Justice Network – no regional network needed. Operates as a virtual network as required • SE comms leads operate as a virtual network with occasional in-person meetings as required • two Lawyers in Local Government Groups - London and the South East LLG and Southern LLG	- considering whether leads should meet for regular networking	• on-going • on-going • on-going	Alison Blight Michelle Crowley(West Sussex)/Alison Blight SandraO'Brien(B+H)/JenniferWatts(Hants)/Alison Blight

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7. To facilitate implementation of national policy: BCF and Health and Care Integration	ADASS South East branch	Continued involvement with NHS E and BCMs in the ongoing BCF and iBCF programme.	<ul style="list-style-type: none"> - joint meeting with NHSE for BCF leads to discuss 2019/20 programme including feedback from assurance team - development of an integrated SLI offer 	<ul style="list-style-type: none"> • 28.1.2020 	Keith Hinkley/Sarah Mitchell (CHIA)/Jane Simmons
8. To strengthen social care in Managing Transfers of Care	ADASS South East branch	<p>On-going work to:</p> <ul style="list-style-type: none"> • develop a stronger voice for South East DASSs in national and regional dialogue on managing transfers of care • continue to set out the strength and clarity of the social care response • support council resilience in their efforts to improve outcomes for people in need of hospital care 	<ul style="list-style-type: none"> - performance challenges and any support offer to be discussed with relevant DASS within Regional Programme - workplan/themes for 2019 agreed at January DToC Network - ADASS/LGA masterclass to embed the refreshed principles, definitions and SITREP Guidance - two T+F Groups with CC and UA representation to address specific challenges: <ol style="list-style-type: none"> 1. to review local reporting systems to identify whether data can be made available than possible currently with national reporting. NHSE analytics support. Report to DToC Network 18.9.2019 2. to consider the significant recent increase in recording of joint health and adult social care delays. Report to November branch 	<ul style="list-style-type: none"> • 31.1.2019 • 5.6.2019 – Broadway House • 16.7.2019 – T+F • 17.10.2019 – T+F • 8.11.2019 – report to branch 	<p>Keith Hinkley /Anne Tidmarsh (Kent)/Sarah Mitchell (CHIA)/Alison Blight</p> <p>Anne Tidmarsh/Sarah Mitchell/Alison Blight</p> <p>Janice Duff(Kent)/Alison Blight</p> <p>Karen Fuller (Oxon)/Alison Blight</p> <p>Anne Tidmarsh</p>

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9. To support councils to fulfil their role in the Transforming Care programme	ADASS South East branch and regional LD Network	See under Regional Priority 3 above - LD Network			Keith Hinkley/Sarah Mitchell/ Alan Sinclair/Alison Blight/Jane Simmons
10. Support shared learning – regional representation on ADASS national groups	ADASS South East branch	South East representation on ADASS national groups needs to be agreed by individual councils. Feedback necessary to regional networks and groups including the branch	participation and feedback arrangements to be confirmed to Regional Leads	• on-going	Jane Simmons/Alison Blight/Raj Chauhan
11. SE ADASS website review	South East ADASS and WF Group	Website launched early 2017 Website holds agendas and papers for all regional Networks WF Group pages hold wide range of case studies, resources to share effective local practice Kent CC supported a review of the website – within WF Group workplan 2018/19	Design & Learning Centre Programme Team at Kent CC administer website in conjunction with Regional Leads costs to Kent reimbursed from SE ADASS	• October 2018	Mags Harrison and Amy Skinner (Kent)/Jane Simmons/Alison Blight

Alison Blight and Jane Simmons
Regional Leads
ADASS South East
8th November 2019

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